

Memorandum

Community & Economic Development Office of the Director

To: Salt Lake City Planning Commission

From: Nole Walkingshaw, Ray Milliner, and Julia Reynolds

Date: October 14, 2009

Re: Preliminary Briefing on Neighborhood Small Business Project.

Petition# PLNPCM2009-00615

At the request of the Mayor, the Planning Division is taking a comprehensive look as small businesses in neighborhoods of the City. It is well known that these businesses are an essential component to the sustainability and vibrancy of our neighborhoods, providing much needed services to the community. Many of them have been in their current location for more than 50 years and have become local institutions.

Over the last decade, the City has analyzed various ways to allow and encourage commercial land uses which provide important community gathering spaces, necessary services, employment and an enhanced tax base for the City. Various studies have been conducted to try and address how to encourage appropriate business and commercial activities while ensuring compatibility and mitigation of negative impacts. These studies included identifying the former B-3 zoned properties (early 1990s), creating a draft small neighborhood business zone (2000) and performance zoning (2002). The City has successfully been able to adopt changes to the non-conforming use regulations (2006) and changes to the parking requirements (2008) to address some of the issues. However, with the goal of sustainable neighborhoods and fostering the development of business to serve the communities, the Planning Division would like to undertake a planning process to address these issues in a more comprehensive manner. This issue has also been discussed by many interested parties including members of the City Council, Mayor's Staff and the Business Advisory Board.

As part of the process, the Planning Staff will contact all of the affected property owners and business owners about the proposal. The Planning Division will follow the City adoption process for zoning map amendments which includes citizen input and public hearings with the Planning Commission and City Council.

This petition may affect non-conforming business uses as well as businesses that are currently zoned for lower intensive commercial uses. Therefore, the process may also include modifications to the existing RB, CN, CB and other similar zones as well as potentially creating a new Small Neighborhood Business zone to address the issues. Policies in the Futures Commission Report (1998)

and the Central Community Master Plan support this idea. In addition, it is consistent with the goals of walkable communities and sustainability.

Staff has made some initial progress on the project which has been included in the attachments and is seeking review and direction from the Planning Commission.

Outline of Expectations

Planning Staff has developed an Outline of Expectations for this project. The purpose of this is to clearly identify the goals, objectives, parameters and expected products. This outline of expectations is to be reviewed and discussed by the Planning Commission, Administration, and City Council early in the process. The purpose of the discussion is to identify these items so that the project not only meets the expectations but also does not move in a direction which is outside of the scope or inconsistent with the decision makers direction. (See Attachment A)

Process and Packaging for Review

This is a very extensive project, with the possibility of amending the zoning classifications of over 100 parcels. Staff is looking for direction from the Planning Commission on how to present or prepare the information for the Planning Commission to enable it to -fully consider the issues and make a recommendation to the City Council.

Options:

- A) Complete the inventory and recommended worksheets city wide and process the entire package in a single process. This would include all of the text amendments and map amendments at the same time. This would allow review of the city-wide policies at one time to ensure their fair implementation throughout the City. However, the process may get bogged down by specific zoning map amendment issues on any one property or area of the City.
- B) Complete the inventory and recommended worksheets for processing all of the applicable sites in single planning community as a package along with associated text amendments; i.e. new zoning classification and other design, use, setback recommendations.
- C) Process all of the text amendments as a package and all of the zoning map amendments as another package.
 - D) -Other

Attachments

- A) Outline of Expectations
- B) Inventory Worksheet for Greater Avenues Planning District
- **C) Sample Property Worksheets**
- D) Timeline Project Management Guide
- E) Outline Of "Small Business Toolbox"

Attachment A – Outline of Expectations

Small Neighborhood Business Analysis and Survey Project

Outline of Expectations

Goals

The goal of the Small Business Analysis and Survey Project is to complete a comprehensive study of the small businesses located in the residential neighborhoods of the City, to identify nonconforming uses, and apply appropriate zoning to commercial uses in primarily residential areas. It is expected that the Planning Staff will work with business owners, property owners, community leaders, citizens, and interested parties to achieve the goals of the project. It is expected that multiple opportunities will be provided to the public to comment and review the proposed amendments and documents through open houses, task force reviews, public hearings and surveys.

Objectives

- Create an inventory of all small commercial uses in residential zones (generally the "R" zones, RMU, RB, CN, CB and RO zones etc). Inventory will be divided into Planning Communities.
- Research other communities and publications regarding these issues, in order to develop some "Best Practice" policies and recommendations.
- Develop a new zoning classification currently titled "Small Neighborhood Commercial". The district is intended for small sites in or near residential neighborhoods, sites may include midblock small commercial uses. Generally applicable to existing commercial uses meeting these criteria.
- Develop and publish the "Salt Lake City Neighborhood and Small Business Tool Box" This document will include:
 - o An introduction and philosophical statements regarding Small Businesses.
 - There will be a section on developing a sense of place and design related issues, with the intent of empowering the community to create these places.
 - o Business licensing processes
 - o Small business advice and resources
 - o General development rules, such as obtaining permits and basic planning processes.
- Develop a Survey which may be used in conjunction with the surveys which were conducted in part with the Conditional Use Amendment (2008).
- Consult with the public and local business groups through open houses, presentations and meetings.
- Prepare documents for public input and notification of the project.
- Develop formal documentation and recommendations for Zoning Text Amendment, Master Plan Amendments and Zoning Map Amendments adoption.

10/7/2009

Parameters

- Initially the Planning Division will complete an inventory of the subject uses within the Avenues Planning Community. From this the intensity model and general summary will be developed and debated.
- Following an agreement to the Avenues summary, a city wide inventory will commence. The purpose of this is to identify locations for review for potential amendments, noticing and survey questions.
- The survey will be conducted by an outsourced professional, who will also prepare statistics and a summary of the information collected.
- The "Salt Lake City Neighborhood and Small Business Tool Box" will be developed in house as a multi-departmental collaboration. Information and resources for information will be required from Planning, Economic Development, Business Licensing and Transportation. This document will also require development input from local business organizations.
- It is important to have at least a draft form of the "Salt Lake City Neighborhood and Small Business Tool Box" available to the public prior to the formal adoption of the proposed amendments.

Expected Products

- Recommendations for a new zoning ordinance or ordinance amendments where warranted.
- Stronger GIS data regarding neighborhood businesses.
- Identification of nonconforming uses.
- Opinion survey regarding impacts of commercial uses on neighborhoods.
- "Salt Lake City Neighborhood and Small Business Tool Box"

10/7/2009

Attachment B – Inventory Worksheet for the Greater Avenues Planning District

NBC data									Mixed Use = M Single Use(only	Mid-lot = M	Collector = C		Small = 0-5,000sqft Medium = 5,000- 16,500sqft Large			Multi-family = M Single Family = S Commercial = C Institutional = I			
analysis						Buisness license	Normalian as		commercial) = S	District lot = D	Local = L		= 16,500 and up			Onimicidal = 0 institutional = 1		Danaman datia	
Address	Property Owner	Zone	Parcel Number B	Business Name	Type of Business		Businesses	Conforming	Mixed Use	on block	Street Type	Parking	Scale	Height/ Stories	Condition	Surrounding Area	Additional Comments	Recommendatio ns	Photo
Avenues																			
166/170 1st Ave		RMF-75	09-31-380-037-0000 ABC M	Market/ office space (Elevation Design: Mark Luther and Mary Brown 170 E 1st Ave Salt Lake City Utah	2.00	No	no	М	L	Parking Structure located behind	.86 acre, multi story, lower level parking structure	1	Fair	Grass area to east and office buildings, Multi Family to the west	possible rezoning for RMU? Large lot, possible shared , parking with surrounding residential		I:\Neighborhood Business Regulations\Photos\P1010976.JPG
140 B St	140 N B Street Salt Lake City, Utah 84103-2403	RMF-35	09-31-451-001-0000 Ellerbe	eck Red and Breakfast		140 N B Street Salt Lake City, Utah 84103-2403	1.00	Yes	no	С	,		Two story residential	2	good condition	residential single and multifamily	existing residential, maintains residential qualities, no change required.		I:\Neighborhood Business Regulations\Photos\P1010979.JPG
110 5 60	461 E Thirteenth Ave. Salt Lake City, Utah		2000 101 001 0000 2110120		vacant, new owner	011002100	1.00	100			_		The day readmin	-	vacant, possible	residential single and multifamily	example for possible CB zoning/ nonconforming CN based upon		tog.iberious sucreta regulations interes refuerals.
376 8th Ave	Motiawala	SR-1A	09-31-259-006-0000 8th Ave		potential new use	Vacant Motiawala	1.00	No	no	М	L	Large off street praking area	mid sized commercial	1	permits	medical offices	lot size		!:\Neighborhood Business Regulations\Photos\P1010980.JPG
89 D St	89 N "D" Street Salt Lake City, Utah 720 S Douglas Street Salt Lake City, Utah	RMF-35	09-31-455-011-0000 Sunrise			89 N "D" Street Salt Lake City, Utah 26 N 'E' Street Salt Lake City, Utah	2.00	No	no	С	L	on street only	small corner business, outside dining	1	very good	Single Family, and school			I:\Neighborhood Business Regulations\Photos\P1010981.JPG
26 E St		CN	09-31-485-002-0000 Pagoda	a Restaurant F		84103 401 East 1st Ave	1.00	Yes	no	М	L	Off street surface lot	Medium	1	good condition	commercial residential			I:\Neighborhood Business Regulations\Photos\P1010983.JPG
401 E 1st ave		RMF-35	09-31-480-011-0000 Java Jo	loes	Coffee drive up	Salt Lake City, Utah 84103	1.00	No	no	С	L	3 surface lot	small	1	good condition	residential			I:\Neighborhood Business Regulations\Photos\P1010984.JPG
82 N 'E' St	82 N E St. Salt Lake City, Utah 84103-2644	RMF-35	09-31-480-002-0000 Jack M		Coffee shop Art Gallery	82 N 'E' Street Salt Lake City, Utah 84103	1.00	No	ves	м		rear surface parking	mixed use residential	1	very good	Residential, school other small businesses			I:\Neighborhood Business Regulations\Photos\P1010985.JPG
0211 2 01	132 N E St Salt Lake City, Utah		50 01 100 002 0000 000Kiii	ioniion conce	Canony	132 N 'E' St Salt Lake City, Utah	1.00	110	,00		_	roan canado panang	small commercial single	·	rony good	school, residential other small			
132 N 'E' St	410 E Third Ave.	RMF-35	09-31-476-002-0000 Wexler	r Company (Gallery interior design	c/o Veronica Nelson	1.00	No	no	М	L	surface parking rear	level	1	good condition	businesses			I:\Neighborhood Business Regulations\Photos\P1010986.JPG
410 3rd		RMF-35	09-31-476-001-0000 Avenue	es Preschool	private preschool	410 Third Ave Salt Lake City, Utah	1.00	No	No	С	L	transit stop and parking	small	1	good condition	school, residential other small businesses			I:\Neighborhood Business Regulations\Photos\P1010987.JPG
187 N 'E' St	948 Northunion Ave Midvale, Utah 84047-1763	CN	Hatch (Chocolates, shambala,	multiple use	Chocolates 390 E 4th Ave Salt Lake City, Utah	3.00	Yes	yes	С	L	Off Street	large	1	excellent	Residential single and multifamily			I:\Neighborhood Business Regulations\Photos\P1010989.JPG
	Centers Inc. PO Box 35547					LLC PO Box 1512										,			
402 E 6th	Inc. 70 N 'F' St.	CB	09-31-430-015-0000 Smiths	s Shopping Center r	multiple use	Draper, Utah PO Box 11645	7.00	Yes	no	D	L	Multi level	Very Large	2	excellent	Residential			I:\Neighborhood Business Regulations\Photos\P1010991.JPG
70 N 'F' St	Salt Lake City, Utah 84103-2941 3270 S 1100 W	RMF-35	09-31-481-007-0000 The Wa	ashboard L	Laundry Mat	Salt Lake City, Utah 84147 6042 N Fox Creek Cir	1.00	No	no	М	L	on street only	Small	1	Fair	Residential single and multifamily			I:\Neighborhood Business Regulations\Photos\P1010992.JPG
502 3rd	West Valley, Utah	CN	09-31-478-001-0000 Two Cr	reeks Coffee (Coffee shop	Park City, Utah 84098	1.00	Yes	no	С	L	off street	Small	1	very good	Residential single and Multi Family			I:\Neighborhood Business Regulations\Photos\P1010993.JPG
	1865 E 3780 S Salt Lake City, Utah					547 East 3665 South Salt Lake City, Utah											Small business grouping		
480 6th Ave	84106-3864 1121 E 200 S Salt Lake City, Utah	SR-1A	09-31-431-014-0000 Imaj		Salon	84106 564 East 300 So #100 Salt Lake City, Utah	1.00	No	no	М	L	off street	small	1	good condition	Residential single and multifamily	w/bakery and barber Small business grouping		I:\Neighborhood Business Regulations\Photos\P1010995.JPG
564 3rd		SR-1A	09-31-477-017-0000 Good E	Day Bakery b		84102-4032 585 E 3rd Ave	1.00	No	no	М	L	none	small	1	good condition	Residential single and multifamily	w/salon and barber		I:\Neighborhood Business Regulations\Photos\P1010996.JPG
568 3rd Ave	Salt Lake City, Utah 84103-2974	SR-1A	09-31-479-003-0000 Wayne		barber and salon	Salt Lake City, Utah 84103	2.00	No	no	m	L	none	Medium	1	good condition	Residential single and multifamily	Small business grouping w/bakery and barber		I:\Neighborhood Business Regulations\Photos\P1010997.JPG
39 N I St	1918 S Wasatch Dr. Salt Lake City, Utah	RMF-35	09-32-359-002-0000 Gustos	8	second level	c/o Shauna Berg 39 N 'l' St Salt Lake City, Utah	2.00	No	ves	С	L	12 off street parking	Small	2	good condition	Residential	outdoor dining area		I:\Neighborhood Business Regulations\Photos\P1010998.JPG
	1713 E Susan Dr. Sandy, Utah					569 E 2nd Ave Salt Lake City, Utah			,,,,		_	- Community and the community			3		January and a		
569 2nd Ave	68 N 'K' Street	SR-1A	09-31-479-009-0000 Cabelo			84103-2928 68 N 'K' St	1.00	No	no	М	L	yes	small	1	very good	Residential single			I:\Neighborhood Business Regulations\Photos\P1010999.JPG
68 K st	Salt Lake City, Utah 84103-3433 824 N Juniperpoint Dr.	RMF-35	09-32-358-004-0000 Avenue		Yoga Studio/ residential 2nd floor	salt Lake City, Utah 84103-3433 702 E 3rd Ave	1.00	No	yes	М	L	none	small	2	very good	Residential, church across street			I:\Neighborhood Business Regulations\Photos\P1020001.JPG
702 E 3rd Ave.	Salt Lake City, Utah	CN	09-32-354-001-0000 Wild Re	Rose E	Bike Ski Shop	Salt Lake City, Utah 84103	1.00	Yes	yes	С	L	yes, 5 off street	Medium	2	very good	residential multifamily, 7/11			I:\Neighborhood Business Regulations\Photos\P1020004.JPG
	PO Box 711 Dallas, Tx	ON.				1380 Braveheart Ct West Valley, Utah	4.00	V				40.11	Marian						INVITATION DE LE CONTROL DE LE
705 3rd	75221 706 E Ninth Ave. Salt Lake City, Utah	CN	09-32-317-021-0000 7 11		convenience store	84119 115 N 'G' St Salt Lake City, Utah	1.00	Yes	no	С	L	yes, 10 off street	Medium	'	very good	residential, multifamily	Enforcement for Outdoor		I:\Neighborhood Business Regulations\Photos\P1020005.JPG
704 9th	84103-3611 706 E Ninth Ave.	CN	09-32-158-001-0000 Ninth A	Ave Chic (84103 706 E 9th Ave	2.00	Yes	no	С	L	none	Medium	1	very good	residential, multifamily	Display		I:\Neighborhood Business Regulations\Photos\P1020002.JPG
706 9th		CN	09-32-158-001-0000 Ninth A	Ave Salon	Salon	Salt Lake City, Utah 84103	2.00	Yes	no	С	L	none	Medium	1	very good	residential, multifamily			I:\Neighborhood Business Regulations\Photos\P1020003.JPG
752 6th	Properties 600 N Eastcapitol St Salt Lake City, Utah	SR-1A	09-32-328-001-0000 The Fra	rame shop on 6th and L		Attn: Jesse Brown 1989 So 1000 E Salt Lake City, Utah	1.00	No	no	С	L	ves	Medium	1	very good	residential, multifamily			I:\Neighborhood Business Regulations\Photos\P1020006.JPG
	Investments LLC 2082 E 9060 So.	OIC IIC		· ·	·	860 3rd Ave Salt Lake City, Utah	1.00				_	,	inodidii.		roly good	rootoonia, matalany			
860 3rd ave	Sandy, Utah King, Douglas A & Bonnie 943 E South Temple St Salt Lake	CN	09-32-379-001-0000 Phillips	s 66	Repair shop	84103	1.00	No	no	С	L	yes	Medium	1	very good	residential multifamily			I:\Neighborhood Business Regulations\Photos\P1020008.JPG
14 N N ST		SR-1A	09-32-386-023-0000 Haxton	n Manor E	Bed and Breakfast	Ellerbeck													
186 N 'N' St	186 N 'N' Street	CN	09-32-335-001-0000 Salt La			186 N 'N' Street Salt Lake City, Utah	1.00	Yes	no	С	L	yes, off street	Medium	1	very good	residential multifamily	Outdoor Display		I:\Neighborhood Business Regulations\Photos\P1020009.JPG
88 N 'O' Street	Michael S Freed 88 N 'Q' Street	CN	09-32-456-001-0000 Q Stree	ot Gallon	Art Gallery, Art studio	88 n 'Q' St Salt Lake City, Utah	1.00	Yes	yes	С	L	none	Medium	4	ven, good	residential multifamily			I:\Neighborhood Business Regulations\Photos\P1020011.JPG
Jon Q Sheet	410 E Third Ave. Salt Lake City, Utah		The Se	econd Avenue	·	410 E Third Ave. Salt Lake City, Utah	1.00	1 03	yes		_		culum		very good				
91 N 'R' Street	84103-2668 Properties	CN	09-32-456-011-0000 Presch		Day Care Center	84103-2668 Murphy	1.00	Yes	no	С	L	yes, off street	Medium	1	very good	residential multifamily			I:\Neighborhood Business Regulations\Photos\P1020012.JPG
1026 E 2nd Ave		CN	09-32-456-010-0000 Second	d Ave Laundry	Laundry Mat	1930 East 2700 South Salt Lake City, Utah	1.00	Yes	no	М	L	none	Medium	1	very good	residential multifamily			I:\Neighborhood Business Regulations\Photos\P1020013.JPG
1016 E 2nd Ave	Properties 600 N Eastcapitol St Salt Lake City, Utah	CN	09-32-456-009-0000 Cucina	a (1026 E Second Ave Salt Lake City, Utah 84103	1.00	Yes	no	M	L	yes, few spaces	Medium	1	very good	residential mutifamily	outdoor dining area		I:\Neighborhood Business Regulations\Photos\P1020014.JPG
	1980 S Ridge Hollow Dr. Bountiful, Utah				ŕ	1136 E 3rd Ave Salt Lake City, Utah													
1136 E 3rd Ave	84010	SR-1A	09-32-477-009-0000 The Ku	ura Door	Spa	84103-4118	1.00	no	no	С	L	yes, five off street	Medium	1	very good	residential multifamily			I:\Neighborhood Business Regulations\Photos\P1020016.JPG

Inventory List 10/7/2009

Attachment C – Sample Property Worksheets





Neighborhood Small Business Project

Property Worksheet 68 K Street

Yoga Studio

Planning District = Avenues

Master Plan Designation = Low Density Residential

Zone = RMF-35

Adjacent Zoning = RMF-35, SR-1A,

Adjacent Land Use = Residential Multifamily and Single Family

Nonconforming? = Yes

Property Owner = Richard M Wistisen

On site Parking? = No

Parcel Size = .08 acre

Comments:

Nonconforming use in the RMF-35 Zone. Located mid block between two single family homes. No parking on site, currently being used as a yoga studio.

If the use is abandoned, zoning will only allow residential development.



Recommendations:

Because of the residential character of the immediate area, the lack of on site parking and the potential for greater impacts on the neighborhood if a more intense use is allowed on site, it is recommended that the property remain nonconforming. This will allow the current use or a similar use to continue unless it is abandoned. If abandoned the property will then be residential.





Neighborhood Small Business Project

Property Worksheet 376 8th Avenue

Neighborhood Market Commercial Use (Currently Vacant)

Planning District = Avenues

Master Plan Designation = Low Density Residential

Zone = SR-1A

Adjacent Zoning = SR-1A, UI, I

Adjacent Land Use = Residential Multifamily and Single Family, Institutional (LDS Hospital)

Nonconforming? = Yes

Property Owner = Eighth Avenue L.L.C

On site Parking? = Yes

Parcel Size = .61 acre 26,500 sq. ft.



Comments:

Nonconforming use in the SR-1A Zone. Located adjacent to LDS hospital, has been a market for many years. Recently Closed and being marketed for new commercial use.

If the use is abandoned, zoning will only allow residential development.

Recommendations:

Because of traditional use as a market, and location near LDS hospital, recommend that property be rezoned to commercial.

The parcel size is too large for a single lot in the CN zone, therefore if rezoned to CN, will require subdivision. Perhaps rezone as Small Neighborhood Business.





Neighborhood Small Business Project

Property Worksheet 860 3rd Avenue

Phillips 66 gas station and repair shop.

Planning District = Avenues

Master Plan Designation = Low Density Residential

Zone = CN Neighborhood Commercial

Adjacent Zoning = SR-1A

Adjacent Land Use = Residential Multifamily and Single Family

Nonconforming? = Yes

Property Owner = Rose Family Investments LLC

On site Parking? = Yes

Parcel Size = .19 acre



Comments:

Nonconforming use in the CN Zone. Located adjacent to multifamily and single family homes.

If the use is eliminated on site, there will still be viable commercial options on the property.

Recommendations:

Because the zoning is commercial, no changes to the current zone are recommended.

Attachment D – Timeline Project Management Guide

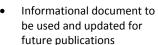
Small Neighborhood Business Project Management Guide

Inventory



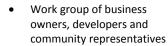
- Excel table including parcel information and Photo
- Divided by Planning District
- Used for base reference
- GIS Development

Small Business Toolbox



- **Economic Development** Division wants to help publish
- Public input will be taken
- Professional publishing

Small Business Work Group (

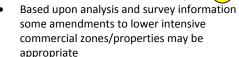


- **Economic Development** Division will help coordinate
- Review materials and offer guidance
- Meet regularly to discuss progress

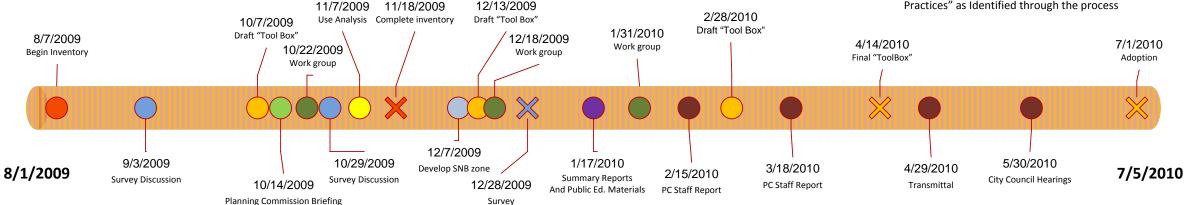
Non-Conforming Use Analysis

- Following the completion of the inventory a worksheet for each nonconforming use will be developed outlining the parcel history and developed recommendations.
- Discussion of proposed amendment
- Add to GIS info

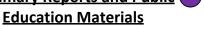
Amended Parcel/Use Analysis



- Add to GIS info
- Develop analysis of activity areas or supplemental zones to compliment walkabilty and street front activities
- Develop code to reflect potential "Best Practices" as Identified through the process



Summary Reports and Public



- Develop summary report of survey findings, proposed amendments and general information
- Discussion of "Tool Box"
- GIS access
- Web page
- Outline of processes and procedures
- "Best Practices" discussion analysis of other community projects

Survey (



Survey residents about neighborhood commercial

- Survey business property and business owners
- Focus on Nonconforming
- Performed and analysis by 3rd party

Develop Small Neighborhood Business Zone (SNB)

- Purpose is to serve small sites, include mid-block commercial uses and legalization of non-conforming uses where appropriate
- Site layout prescriptions; setbacks, height, design etc.

Public Hearings/briefings

- Open Houses
- Planning Commission Briefings and
- City Council Briefings and Hearings
- Public workshops

Formal Adoption Process







^{*}Please note the dates are subject to change, and have been illustrated for the purpose of outlining a complex project.

Attachment E – Outline of "Small Business Toolbox"

SALT LAKE CITY SMALL BUSINESS TOOLBOX

As part of its ongoing efforts to support the small business community, Salt Lake City's Economic Development Division is in the process of developing the Small Business Toolbox. The purpose of the toolbox is to assist those who are starting a new business or wish to expand their current business. As will be explained in greater detail below, the creation and implementation of the toolbox is a combined effort among different departments in the city as well as other civic, governmental, and business organizations.

Background

Business owners are facing challenging times. Some of the significant challenges for small business owners include access to capital, regulation, cost and availability of health insurance, and economic uncertainty. The Economic Development Division, acutely aware of these challenges, has created the Salt Lake City Small Business Initiative. The initiative states the following:

The Salt Lake City Small Business Initiative is a new and comprehensive resource, information, and policy initiative to expand and capitalize on small business resources provided by Salt Lake City and create better small business linkages to other business, civic, and governmental organizations.

The tools in place and those that are being developed to put this initiative into action include:

- Revolving Loan Fund
- Neighborhood Business Districts
- Energy Loan Program
- Business Advisory Board
- Small Business Alliance
- Small Business Neighborhood Zone
- Zoning Purpose Statements
- Small Business Toolbox

There are a number of resources available to small business owners, but a clear, concise way of getting into business or expanding an existing business does not exist. Information is readily available, but not organized and sometimes not easily accessed.

Purpose

The purpose of the Small Business Toolbox is not to reinvent what already exists, but instead, to effectively use and consolidate the efforts of current resources. The toolbox will be a simple, intuitive

means by which a business owner may access a wealth of knowledge including city regulations and procedures, financing, business counseling, training seminars, and expansion opportunities.

Small Business Alliance

The Small Business Alliance consists of a number of business advocacy organizations, counseling groups, and resource centers. Those participating include the Salt Lake Chamber, the Salt Lake Chamber Women's Business Center, Vest Pocket Business Coalition, Local First, Pete Suazo Business Center, Downtown Alliance, SCORE, and the various Business Resource Centers.

These organizations serve the business communities through a variety of effective methods. Many will participate in the formation of the toolbox by contributing information and available services that can be easily accessed by business owners.

Small Business Toolbox

The Small Business Toolbox will be a step-by-step guide for those who desire to start their own business or expand their current business. The problem with many toolboxes available is that there is too much information that a person must wade through and disseminate what might apply to them. The Salt Lake City Small Business Toolbox will contain the information that a person needs to know to accomplish what they desire, and will lead the individual through it in an intuitive and simple way. The toolbox will be available both online and in a hard copy.

The toolbox will include, but is not limited to, the following:

Getting into Business

The toolbox will guide a person through the process legally forming the business. It will detail what is needed to register with the State, what resources are available to form the business, and how to navigate the State's One Step business registration program. It will then list the items that need to be done at the city and where those are available in the toolbox.

Zoning

One of the most important factors a business must understand is the zoning of their proposed or current location. Certain restrictions may apply to what a business can and can't do in that area. This section of the toolbox will take them through the various business zones with overviews of what is allowed in each area. Information regarding the city's proposed Small Neighborhood Commercial zone will be included as well. Direct links to the city's zoning ordinance will be given where the business owner can find additional information. Zoning will include not only the business designation of the location, but other items such as signage, bike racks, street furniture, outdoor dining, lighting, etc. All of these are important items to consider as a business owner.

Business Licensing

Potential business owners need to understand what it takes to get a business license from Salt Lake City. This will outline the process and direct the person to the Licensing Department's website. It will clearly detail what information is needed and the process that the applicant will go through. It will also include the city's new Business Licensing Self-Inspection Worksheet and a link to all online forms.

Permits

When a business owner decides to renovate, remodel, or construct a business location, there are a number of steps that they must go through to obtain the necessary permits. This section of the toolbox will direct them through the process and to the appropriate department within the city. The information in this section will be concise and clear as to prevent delays or extra costs.

Financing

There are a number of options available to businesses for financing. This section of the toolbox will include the city's Revolving Loan Fund as well as other resources such as SBA funding programs.

Business Counseling

This area of the toolbox will list available business counseling resources, such as the Salt Lake Chamber's Women Business Center, the Pete Suazo Business Center, SCORE, and the Miller Business Resource Center.

Local Advocacy and Marketing Organizations

There are number of local advocacy and marketing organizations that are available to support small businesses. These include the Vest Pocket Business Coalition and Local First. An overview of these groups, contact information, and links to their websites will be found in this section.

Chambers of Commerce

There are a number of Chambers of Commerce available to different business owners. The Salt Lake Chamber, Hispanic Chamber, Latin American Chamber, Asian Chamber, Black Chamber, and GLBT Chamber are just some of those available. In this area of the toolbox, business owners can learn about the different groups and which would be the best fit for their business.

Neighborhood Business Districts

As part of the Small Business Initiative, the Economic Development Division is working with local businesses in the formalizing neighborhood business districts throughout the city. These places are unique, vibrant and create a sense of place in our communities. When done correctly, these areas can organize and become important players in the future of Salt Lake's business community. The toolbox will highlight these areas as well as instruct how a community can create their own district.

Resource Guide

Already available is the Economic Development's thorough Small Business Resource Guide. This handbook found online or at city offices, lists a number of resources such as the State Tax Department, County Health Services, Small Business Administration, Utah Department of Workforce Services and many others. Links to the resources in this handbook will be available in this section of the toolbox.

Conclusion

The Salt Lake City Small Business Toolbox is invaluable as a means to support the small business community. The toolbox will be simple in design, easy to navigate, yet complete with the information small businesses are seeking in an effort to succeed. It will serve as an example to others throughout the state as an effective means of meeting the needs of the vital small business community in Salt Lake City. But most importantly, it will strengthen Salt Lake's small business community and help them navigate through these challenging times.